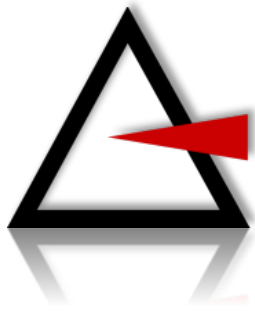


# Project Management

## Topic 2.4

### Roles & Responsibilities in MPM



**FULCRUM *EDGE*, INC.**

# Roles and Responsibilities in MPM

- Multi-company projects introduce additional R&R complications:
  - Lack of understanding the organizational structure of the other companies.
  - Difficulty in participating on a team while protecting individual company interests.
- The following MPM tools clarify these issues for the leadership team participants.
  - Single Line Organization Chart
  - Situational Matrix Chart

# Single Line Org Chart

## Identifies leadership authority

How to create the  
Single Line Chart

Start with all leadership team participants for each company

Trace the single line path from the participants to the head of each company

Create charts for each company and update as changes occur

## 2.4.2 Team Exercise



# Single Line Organization Chart

Learn by Doing Project Management  
Pages 38-39

# Situational Matrix

- Identifies situations expected to occur rather than specific tasks
- Provides more clarification of Roles & Responsibilities
- Requires companies to agree on when they work as a team and when they negotiate as customer and supplier.

## 2.4.2 Team Exercise



# Situational Matrix

Learn by Doing Project Management  
Pages 40-41

# Summary

- The single line chart identifies “Lines of Authority” in single- or multi-company projects.
- The single line chart adds value to a traditional project when an organization is large and complex. (i.e. General Motors with several divisions working on a project)
- The situational matrix is unique to multi-company projects and identifies when the companies function as a team.